## **ANIMAL SERVICES**

Adopted Budget 2024



BUDGET (Working)

## JOINT ANIMAL SERVICES

Thurston County and the cities of Lacey, Olympia, and Tumwater established Animal Services through an Intergovernmental Agreement. This agreement provides for the governance and funding structure to operate and maintain an animal shelter on behalf of the participating jurisdictions. The shelter holds impounded or lost animals, animals involved in court action, and owner-relinquished animals. Additional services include licensing, adoption, education, complaint investigation, and enforcement of animal regulations.

The City of Lacey is the lead agency for Animal Services providing administrative and financial management for the inter-governmental agency. Each participating jurisdiction pays an assessment to fund the maintenance and operations of Animal Services. A jurisdiction's population and direct services received are the basis for calculating assessments. The Joint Animal Services Fund reflects these assessments as revenue. Additional funding comes from shelter and license fees charged for services used by the public. Animal Services employed 22 FTE.

The 2023 Joint Animal Services budget will see an increase of \$376,890 to the budget with the majority of the impact in shelter operations. These changes are in line with the Joint Animal Service's 5-year Strategic Plan focusing on *Goal 1: Become a sustainable organization with the capacity to meet the needs of our community and Goal 2: Expand and improve animal care and programming to support our community's pets and people.* 

Major impacts to the budget include:

- Medical staff (veterinarian and veterinary assistant) \$250,000
- Adoption Kennels \$290,000
- Space Needs Assessment \$200,000

In addition, a rebate will be provided to each jurisdiction for field services in the 2024 budget due to limitations to expanding field services in 2023.

Joint Animal Services is recommending using reserves, including medical reserves for medical staff, to offset the increase to the budget allowing for minimal impact to the jurisdictions for 2024. Joint Animal Services would reduce the use of medical reserves over the next four years.

## **BUDGET SUMMARY**

The Animal Services budget is organized into six programs.

- Administrative and Support Services
- Shelter Operation
- Field Services
- Licensing
- Grants
- Shelter Debt & Depreciation

The 2024 budget for the Animal Services Fund is \$3,829,540.

## 2024 PROGRAMS, GOALS & STRATEGIES

Become a sustainable organization with the capacity to meet the needs of our community

- Conduct a feasibility study to assess the current building's capacity and to provide the best care for Thurston County animals.
- Conduct a Governance study to assess the IGA and current governance structure.
- Expand and improve animal care and programming to support our community's pets and people.
  - Continue to implement and increase medical care for shelter animals.
  - Create training and development opportunities for staff, focusing on our vulnerable animal populations both within the shelter and in the community.
- Increase accessibility, inclusivity, and enhance community involvement.
  - Develop more collaborations by leveraging our reputation and working with Thurston County entities, stakeholders, nonprofit organizations and businesses.
  - Partner with Thurston County entities to promote Joint Animal Services through the marketing and communications teams.

Account Number	Description	2022 Actual Revenue/Expense	2023 Amended Budget	2024 Adopted Budget
Joint Animal Servi	ices			
Animal Services Rev	/enues			
503-0000-308.00-00	Estimated Beginning Cash	-	1,255,188	1,330,179
503-0000-322.30-01	Th County-License Sales	50,354	50,000	52,500
503-0000-322.30-02	Olympia-License Sales	34,222	35,000	36,400
503-0000-322.30-03	Lacey-License Sales	28,134	27,000	30,200
503-0000-322.30-04	Tumwater-License Sales	13,306	13,500	14,310
503-0000-322.30-05	Dangerous Dog Registrate	711	200	200
503-0000-337.08-00	Restricted-Sup/Med/Vaccin	-	7,500	7,500
503-0000-337.39-01	Th County-Assessment	940,928	914,688	942,758
503-0000-337.39-02	Olympia-Assessment	307,105	343,165	356,174
503-0000-337.39-03	Lacey-Assessment	341,525	363,240	380,030
503-0000-337.39-04	Tumwater-Assessment	159,354	163,257	172,956
503-0000-341.70-10	Misc. Taxable Sales	535	-	_
503-0000-345.23-01	Reclaims-Thurston County	5,271	5,000	4,500
503-0000-345.23-02	Reclaims-Olympia	1,286	2,000	2,000
503-0000-345.23-03	Reclaims-Lacey	1,810	2,100	1,500
503-0000-345.23-04	Reclaims-Tumwater	300	900	750
503-0000-345.23-05	Reclaims-Non City/County	1,808	2,200	2,000
503-0000-345.23-10	Shelter Fees	18,384	20,000	20,000
503-0000-345.23-20	Services - JBLM	40,560	40,560	40,560
503-0000-345.23-30	Services-Yelm	48,750	45,000	45,000
503-0000-345.23-40	Services- Nisqually	-	-	75,000
503-0000-361.10-00	Investment Interest	15,427	-	15,000
503-0000-361.10-40	LGIP Earnings	2,690	-	_
503-0000-361.11-00	Interest Earnings	712	13,000	_
503-0000-361.15-00	Leases	349	, -	_
503-0000-361.32-00	Unrealized Gain(Loss)	(62,873)	-	_
503-0000-362.41-00	Rental Fees Traps	1,004	1,500	750
503-0000-362.50-20	Lease - Facilities	7,777	8,022	8,022
503-0000-367.50-02	Restricted -Dolciani	55,000	, -	_
503-0000-367.50-03	Unrestricted - Private	103,138	85,000	126,000
503-0000-367.50-04	Restricted-Special Events	15,442	15,000	16,000
503-0000-367.50-05	Donation-Via Licensing	14,210	23,000	16,000
503-0000-369.20-01	Adoptions-Thurston County	6,110	5,200	5,000
503-0000-369.20-02	Adoptions-Olympia	2,963	2,100	2,500
503-0000-369.20-03	Adoptions-Lacey	2,788	2,200	2,500
503-0000-369.20-04	Adoptions-Tumwater	1,419	1,000	1,100
503-0000-369.20-05	Adoptions-Non City/County	5,305	5,000	5,171
503-0000-369.20-06	Adoptions-Promo Project	61,681	60,000	60,850
503-0000-369.90-00	Other Misc Revenue	805	-	-
503-0006-308.05-00	Bldg Depreciation Asset	-	56,130	56,130
Total Joint Animal Service	ces Revenue	2,228,290	3,567,650	3,829,540

Account Number	Description	2022 Actual Revenue/Expense	2023 Amended Budget	2024 Adopted Budget
Joint Animal Servi	ces			
Animal Services Expe	enditures			
General Services				
503-3901-539.10-01	Salaries-Regular	133,393	161,399	178,875
503-3901-539.10-05	Salaries-Overtime	346	500	500
503-3901-539.20-01	Employer Paid Benefits	46,932	55,720	61,500
503-3901-539.20-42	GASB68 Pension Expense	(102,593)	-	-
503-3901-539.41-01	Prof. Svc-Other	3,657	200,000	255,000
503-3901-539.41-05	Prof. Svc-Audit	-	5,000	5,000
503-3901-539.41-15	Prof. Svc-Legal	98	-	-
503-3901-539.41-26	Prof. Svc-Administration	140,948	125,000	175,000
503-3901-539.43-01	Transportation/Per Diem	1,902	3,500	4,000
503-3901-539.43-02	Dues, Subscriptions, Publ	330	500	500
503-3901-539.43-03	Registrations	1,320	1,000	1,500
503-3901-539.45-02	IMS Rental	61,378	60,587	85,541
503-3901-539.46-01	Insurance-Liability	30,931	40,000	45,848
503-3901-539.46-06	AWC-L & I Pool	_	6,200	6,200
503-3901-539.49-25	Assessments/Taxes	99	· <u>-</u>	_
503-3901-539.49-27	Bad Debt Expense	3	500	250
503-3901-539.49-30	Software Maintenance	16,207	13,000	10,000
503-3901-539.49-32	Bankcard Service Fees	8,382	8,000	7,000
503-3901-539.60-01	Capital Outlays-Equipment	, <u>-</u>	9,133	14,795
503-3901-539.65-04	Depreciation-Equipment	_	9,133	14,795
Total General Services		343,333	699,172	866,304
Shelter Operations				
503-3902-539.10-01	Salaries-Regular	492,160	869,450	983,150
503-3902-539.10-05	Salaries-Overtime	3,644	1,500	4,142
503-3902-539.10-06	Salaries-Part-Time	25,913	-	-,,2
503-3902-539.20-01	Employer Paid Benefits	254,593	406,332	458,772
503-3902-539.20-03	Unemployment Compensation	21	-	_
503-3902-539.31-01	Office & Operating Supply	11,284	3,500	4,000
503-3902-539.31-02	Small Tools & Equipment	1,955	3,500	10,000
503-3902-539.31-17	Supplies-Uniform Purchase	3,333	3,500	3,500
503-3902-539.31-23	Bldg Maint	590	-	_
503-3902-539.35-01	Supplies-Food & Cleaning	13,224	18,000	18,000
503-3902-539.35-02	Supplies-Medical/Vaccine	27,777	35,000	55,000
503-3902-539.35-03	Supplies-Euthanasia	506	750	750
503-3902-539.35-04	Supplies-Microchips	6,619	6,700	8,600
503-3902-539.41-01	Prof. Svc-Other	523	-	-
503-3902-539.41-19	Prof. Svc-Vet Services	25,823	5,000	5,000
503-3902-539.41-20	Prof. Svc-Spay, Neuter	40,053	5,000	35,000
503-3902-539.41-21	Prof. Svc-Disposal	22,805	21,000	21,000
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13,500   14,500   14,500   103,3902-539,42-01   Telecommunications   13,806   13,500   14,500   103-3902-539,42-02   Communications-Postage   5,972   6,000   6,000   6,000   6,003-3902-539,43-01   Transportation/Per Diem   - 6,500   6,500   6,500   6,003-3902-539,43-03   Dues, Subscriptions, Publ   460   2,000   2,000   6,	Account Number	Description	2022 Actual Revenue/Expense	2023 Amended Budget	2024 Adopted Budget
Shelter Operations-Continued   1,000   2,300   1003-3902-539 42-01   Telecommunications   13,806   13,500   14,500   1003-3902-539 42-02   Communications-Postage   5,972   6,000   6,000   6,000   603-3902-539 43-01   Transportation/Per Diem   -	Joint Animal Servi	ces			
103-3902-539.41-22	Animal Services Exp	enditures			
13,806   13,500   14,500   14,500   103-3902-539 42-01   Telecommunications   13,806   13,500   14,500   103-3902-539 42-02   Communications-Postage   5,972   6,000   6,000   6,000   103-3902-539 43-01   Transportation/Per Diem   - 6,500   6,500   103-3902-539 43-02   Dues, Subscriptions, Publ   460   2,000   2,000   103-3902-539 43-03   Registrations   - 6,000   6,000   6,000   103-3902-539 45-03   Copier Rental   3,270   5,000   5,350   103-3902-539 45-08   Lease Miscellaneous   1,393   11,000   9,900   103-3902-539 45-02   Insurance-Fire/Property   3,013   3,013   9,968   103-3902-539 47-01   Utility-Electric   22,806   23,000   23,000   103-3902-539 47-03   Utility-City of Olympia   15,566   13,000   14,000   103-3902-539 47-05   Utility-City of Olympia   15,566   13,000   14,000   103-3902-539 48-01   Rep & Maint-Facilities   13,741   15,000   15,000   103-3902-539 48-01   Rep & Maint-Facilities   13,741   15,000   15,000   103-3902-539 48-02   Printing & Binding   1,394   500   2,400   103-3902-539 49-0   Maintenance Contracts   758   750   800   2,400   103-3902-539 49-11   Public Education   12   -   -   -   -   -   -   -   -   -	Shelter Operations-Conti	nued			
603-3902-539.42-02         Communications-Postage         5,972         6,000         6,000           603-3902-539.43-01         Transportation/Per Diem         -         6,500         6,500           603-3902-539.43-02         Dues, Subscriptions, Publ         460         2,000         2,000           603-3902-539.45-03         Registrations         -         6,000         5,350           603-3902-539.45-08         Lease Miscellaneous         1,393         11,000         9,900           603-3902-539.45-01         Lisurance-Fire/Property         3,013         3,013         9,968           603-3902-539.47-01         Utility-Natural Gas         5,287         6,200         23,000           603-3902-539.47-05         Utility-Natural Gas         5,287         6,200         2,000           603-3902-539.47-06         Utility-Recycled Waste         2,170         2,500         2,500           603-3902-539.48-01         Rep & Maint-Equipment         1,090         10,000         10,000           603-3902-539.48-01         Rep & Maint-Equipment         1,090         10,000         10,000           603-3902-539.49-02         Printing & Binding         1,344         15,000         15,000           603-3902-539.49-02         Printing & Binding         1,39	503-3902-539.41-22	Prof. Svc-Security System	410	1,000	2,300
103-3902-539.43-01   Transportation/Per Diem   -	503-3902-539.42-01	Telecommunications	13,806	13,500	14,500
Dues, Subscriptions, Publ   460   2,000   2,000   2,000   2,003-3902-539.45-03   Registrations   -   6,000   6,000   6,000   6,003-3902-539.45-03   Copier Rental   3,270   5,000   5,350   5,350   5,390-539.45-08   Lease Miscellaneous   1,393   11,000   9,900   5,350   5,003-3902-539.45-02   Insurance-Fire/Property   3,013   3,013   9,968   5,003-3902-539.47-01   Utility-Electric   22,806   23,000   23,0	503-3902-539.42-02	Communications-Postage	5,972	6,000	6,000
103-3902-539.43-03   Registrations	503-3902-539.43-01	Transportation/Per Diem	-	6,500	6,500
603-3902-539,45-03         Copier Rental         3,270         5,000         5,350           603-3902-539,45-08         Lease Miscellaneous         1,393         11,000         9,900           603-3902-539,46-02         Insurance-Fire/Property         3,013         3,013         9,968           603-3902-539,47-03         Utility-Natural Gas         5,287         6,200         6,200           603-3902-539,47-05         Utility-City of Olympia         15,566         13,000         14,000           603-3902-539,47-08         Utility-Recycled Waste         2,170         2,500         2,500           603-3902-539,48-01         Rep & Maint-Equipment         1,090         10,000         10,000           603-3902-539,48-02         Printing & Binding         1,394         500         2,400           603-3902-539,49-02         Printing & Binding         1,394         500         2,400           603-3902-539,49-06         Maintenance Contracts         758         750         800           603-3902-539,49-1         Public Education         12         -         -           603-3902-539,49-25         Assessments/Taxes         12         -         -           603-3902-539,49-26         Assessments/Taxes         12         -         -	503-3902-539.43-02	Dues, Subscriptions, Publ	460	2,000	2,000
1,393   11,000   9,900	503-3902-539.43-03	Registrations	-	6,000	6,000
103-3902-539.46-02   Insurance-Fire/Property   3,013   3,013   9,968	503-3902-539.45-03	Copier Rental	3,270	5,000	5,350
103-3902-539.47-01   Utility-Electric   22,806   23,000   23,000   23,000   203-3902-539.47-03   Utility-Natural Gas   5,287   6,200   6,200   6,200   6,303-3902-539.47-05   Utility-City of Olympia   15,566   13,000   14,000   10,000	503-3902-539.45-08	Lease Miscellaneous	1,393	11,000	9,900
503-3902-539.47-03         Utility-Natural Gas         5,287         6,200         6,200           503-3902-539.47-05         Utility-City of Olympia         15,566         13,000         14,000           503-3902-539.47-08         Utility-Recycled Waste         2,170         2,500         2,500           503-3902-539.48-01         Rep & Maint-Equipment         1,090         10,000         10,000           503-3902-539.49-02         Printing & Binding         1,3741         15,000         15,000           503-3902-539.49-06         Maintenance Contracts         758         750         800           503-3902-539.49-11         Public Education         12         -         -           503-3902-539.49-25         Assessments/Taxes         12         -         -           503-3902-539.49-25         Assessments/Taxes         12         -         -           503-3902-539.60-01         Capital Outlays-Replace         2,434         30,324         -           503-3902-539.60-02         Capital-Improvements         -         150,000         290,000           503-3902-539.60-04         Capital-Equipment         32,044         21,343         19,899           503-3902-539.60-09         Capital-Equipment         32,044         21,343         <	503-3902-539.46-02	Insurance-Fire/Property	3,013	3,013	9,968
15,566   13,000   14,000   14,000   15,000   14,000   15,000   14,000   15,000   1	503-3902-539.47-01	Utility-Electric	22,806	23,000	23,000
503-3902-539.47-08         Utility-Recycled Waste         2,170         2,500         2,500           503-3902-539.48-01         Rep & Maint-Equipment         1,090         10,000         10,000           503-3902-539.48-03         Rep & Maint-Facilities         13,741         15,000         15,000           503-3902-539.49-02         Printing & Binding         1,394         500         2,400           503-3902-539.49-06         Maintenance Contracts         758         750         800           503-3902-539.49-11         Public Education         12         -         -           503-3902-539.49-23         Custodial         24,122         19,000         22,800           503-3902-539.49-25         Assessments/Taxes         12         -         -           503-3902-539.49-66         Senior Animal Adoptions         -         250         -           503-3902-539.60-01         Capital Outlays-Equipment         52,908         -         -           503-3902-539.60-02         Capital Improvements         -         150,000         290,000           503-3902-539.60-04         Capital-Buildings         57,452         115,000         -           503-3902-539.65-06         Replacement-Building         -         8,981         8,495	503-3902-539.47-03	Utility-Natural Gas	5,287	6,200	6,200
303-3902-539.48-01         Rep & Maint-Equipment         1,090         10,000         10,000           303-3902-539.48-03         Rep & Maint-Facilities         13,741         15,000         15,000           303-3902-539.49-02         Printing & Binding         1,394         500         2,400           303-3902-539.49-06         Maintenance Contracts         758         750         800           303-3902-539.49-11         Public Education         12         -         -         -           303-3902-539.49-25         Assessments/Taxes         12         -         -         -           303-3902-539.40-66         Senior Animal Adoptions         -         250         -         -           303-3902-539.60-01         Capital Outlays-Equipment         52,908         -         -         -           303-3902-539.60-02         Capital Outlays-Replace         2,434         30,324         -         -           303-3902-539.60-03         Capital-Buildings         57,452         115,000         290,000           303-3902-539.60-09         Capitall-Equipment         32,144         21,343         19,899           303-3902-539.65-04         Depreciation-Equipment         32,144         21,343         19,899           303-3902-539.65	503-3902-539.47-05	Utility-City of Olympia	15,566	13,000	14,000
13,741   15,000   1	503-3902-539.47-08	Utility-Recycled Waste	2,170	2,500	2,500
1,394   500   2,400	503-3902-539.48-01	Rep & Maint-Equipment	1,090	10,000	10,000
Maintenance Contracts   758   750   800	503-3902-539.48-03	Rep & Maint-Facilities	13,741	15,000	15,000
Public Education   12	503-3902-539.49-02	Printing & Binding	1,394	500	2,400
24,122	503-3902-539.49-06	Maintenance Contracts	758	750	800
12   -     -	503-3902-539.49-11	Public Education	12	-	-
- 250	503-3902-539.49-23	Custodial	24,122	19,000	22,800
Solid Services   Soli	503-3902-539.49-25		12	-	-
Capital Outlays-Replace   2,434   30,324   - 150,000   290,000	503-3902-539.49-66	•	-	250	-
Capital - Improvements   Capital - Improveme	503-3902-539.60-01		· ·	-	-
Capital Buildings   S7,452   115,000   S03-3902-539.60-04   Capital Buildings   S7,452   S7			2,434		-
Capitalize Asset (92,082)	503-3902-539.60-03		-		290,000
Depreciation-Equipment   32,144   21,343   19,899   503-3902-539.65-06   Replacement-Building   - 8,981   8,495   503-3902-592.54-01   Capital Leases   1,183     -		_		115,000	-
Replacement-Building		•	· · · · · · · · · · · · · · · · · · ·	-	-
1,183   -   -			32,144	•	· ·
Field Services         209,595         400,110         357,135           603-3903-539.10-05         Salaries-Regular         1,947         15,000         15,000           603-3903-539.20-01         Employer Paid Benefits         102,464         204,000         126,000           603-3903-539.31-01         Office & Operating Supply         678         500         500           603-3903-539.31-02         Small Tools & Equipment         1,905         14,000         14,000           603-3903-539.31-17         Supplies-Uniform Purchase         2,575         4,000         6,000           603-3903-539.41-01         Prof. Svc-Other         4,538         -         -			-	8,981	8,495
Field Services  503-3903-539.10-01 Salaries-Regular 209,595 400,110 357,135  503-3903-539.10-05 Salaries-Overtime 1,947 15,000 15,000  503-3903-539.20-01 Employer Paid Benefits 102,464 204,000 126,000  503-3903-539.31-01 Office & Operating Supply 678 500 500  503-3903-539.31-02 Small Tools & Equipment 1,905 14,000 14,000  503-3903-539.31-17 Supplies-Uniform Purchase 2,575 4,000 6,000  503-3903-539.41-01 Prof. Svc-Other 4,538 -		Capital Leases		-	-
503-3903-539.10-01       Salaries-Regular       209,595       400,110       357,135         503-3903-539.10-05       Salaries-Overtime       1,947       15,000       15,000         503-3903-539.20-01       Employer Paid Benefits       102,464       204,000       126,000         503-3903-539.31-01       Office & Operating Supply       678       500       500         503-3903-539.31-02       Small Tools & Equipment       1,905       14,000       14,000         503-3903-539.31-17       Supplies-Uniform Purchase       2,575       4,000       6,000         503-3903-539.41-01       Prof. Svc-Other       4,538       -       -	otal Shelter Operations		1,100,144	1,849,093	2,084,526
503-3903-539.10-05         Salaries-Overtime         1,947         15,000         15,000           503-3903-539.20-01         Employer Paid Benefits         102,464         204,000         126,000           503-3903-539.31-01         Office & Operating Supply         678         500         500           503-3903-539.31-02         Small Tools & Equipment         1,905         14,000         14,000           503-3903-539.31-17         Supplies-Uniform Purchase         2,575         4,000         6,000           503-3903-539.41-01         Prof. Svc-Other         4,538         -         -	Field Services				
503-3903-539.20-01       Employer Paid Benefits       102,464       204,000       126,000         503-3903-539.31-01       Office & Operating Supply       678       500       500         503-3903-539.31-02       Small Tools & Equipment       1,905       14,000       14,000         503-3903-539.31-17       Supplies-Uniform Purchase       2,575       4,000       6,000         503-3903-539.41-01       Prof. Svc-Other       4,538       -       -	503-3903-539.10-01	_			
503-3903-539.31-01       Office & Operating Supply       678       500       500         503-3903-539.31-02       Small Tools & Equipment       1,905       14,000       14,000         503-3903-539.31-17       Supplies-Uniform Purchase       2,575       4,000       6,000         503-3903-539.41-01       Prof. Svc-Other       4,538       -       -	503-3903-539.10-05		·		The state of the s
503-3903-539.31-02       Small Tools & Equipment       1,905       14,000       14,000         503-3903-539.31-17       Supplies-Uniform Purchase       2,575       4,000       6,000         503-3903-539.41-01       Prof. Svc-Other       4,538       -       -	503-3903-539.20-01		·		The state of the s
503-3903-539.31-17       Supplies-Uniform Purchase       2,575       4,000       6,000         503-3903-539.41-01       Prof. Svc-Other       4,538       -       -	503-3903-539.31-01				
503-3903-539.41-01 Prof. Svc-Other 4,538	503-3903-539.31-02				· ·
	503-3903-539.31-17			4,000	6,000
503-3903-539.42-01 Telecommunications 10,745 14,000 12,000				-	-
	503-3903-539.42-01	Telecommunications	10,745	14,000	12,000

ons-Base Radio ering Svc n/Per Diem hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	3,711 1,728 1,117 1,464 916 - 13,230 162 3,540 - 23,581 383,896	4,400 2,500 5,000 4,000 1,101 200 16,178 400 95,000 22,635 23,581 <b>826,605</b>	4,400 12,000 5,000 4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
ering Svc n/Per Diem hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	1,728 1,117 1,464 916 - 13,230 162 3,540 - 23,581 383,896	2,500 5,000 4,000 1,101 200 16,178 400 95,000 22,635 23,581 826,605	12,000 5,000 4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
ering Svc n/Per Diem hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	1,728 1,117 1,464 916 - 13,230 162 3,540 - 23,581 383,896	2,500 5,000 4,000 1,101 200 16,178 400 95,000 22,635 23,581 826,605	12,000 5,000 4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
ering Svc n/Per Diem hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	1,728 1,117 1,464 916 - 13,230 162 3,540 - 23,581 383,896	2,500 5,000 4,000 1,101 200 16,178 400 95,000 22,635 23,581 826,605	12,000 5,000 4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
n/Per Diem hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	1,117 1,464 916 - 13,230 162 3,540 - 23,581 383,896	5,000 4,000 1,101 200 16,178 400 95,000 22,635 23,581 <b>826,605</b>	5,000 4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	1,464 916 - 13,230 162 3,540 - 23,581 383,896	4,000 1,101 200 16,178 400 95,000 22,635 23,581 <b>826,605</b>	4,000 1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
hicle Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	916 - 13,230 162 3,540 - 23,581 383,896	1,101 200 16,178 400 95,000 22,635 23,581 <b>826,605</b>	1,350 - 15,075 - 95,000 20,410 20,410 <b>708,280</b>
Equipment Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	13,230 162 3,540 - 23,581 383,896	200 16,178 400 95,000 22,635 23,581 <b>826,605</b>	15,075 - 95,000 20,410 20,410 <b>708,280</b>
Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	162 3,540 - 23,581 383,896	16,178 400 95,000 22,635 23,581 <b>826,605</b>	95,000 20,410 20,410 <b>708,280</b>
Fleet Mgmt ading ys-Equipment ys-Replace Vehicles	162 3,540 - 23,581 383,896	400 95,000 22,635 23,581 <b>826,605</b>	95,000 20,410 20,410 <b>708,280</b>
ys-Equipment ys-Replace Vehicles	3,540 - 23,581 383,896	95,000 22,635 23,581 <b>826,605</b>	95,000 20,410 20,410 <b>708,280</b>
ys-Equipment ys-Replace Vehicles	23,581 383,896 2,581	22,635 23,581 <b>826,605</b> 1,500	20,410 20,410 <b>708,280</b>
ys-Replace Vehicles	23,581 383,896 2,581	22,635 23,581 <b>826,605</b> 1,500	20,410 20,410 <b>708,280</b>
Vehicles	<b>383,896</b> 2,581	23,581 <b>826,605</b> 1,500	20,410 <b>708,280</b>
	<b>383,896</b> 2,581	826,605 1,500	708,280
nding		-	1 900
nding		-	1 000
iag		-	1 000
		1,500	1,800
lical/Vaccine	950	20,000	
ier	330	10,000	10,000
	61,000		95,000
	,		7,500
			7,500
sistance Frog	63,071	135,150	112,500
-Buildina	56.129	56.130	56,130
	56,129	56,130	56,130
es	1.949.154	3.567.650	3,829,540
t	Services ion istance Prog Building	Services 61,009 966 istance Prog 146 63,071  Building 56,129 56,129	Services ion ion     61,009 95,000 966 10,000 146 150 150 150 150 150 150 150 150 150 150